Canterbury District SAREX March 11<sup>th</sup> – 13<sup>th</sup> 2016. Hawdon Shelter, Arthurs Pass, Canterbury. Evaluation conducted by S/Sgt Jo HOLDEN, PNHQ

### INTRODUCTION

Peter Crowther aged 55 years went missing from his Christchurch address on the 14<sup>th</sup> of June 2013. His car was located near the Hawdon Shelter on July 7<sup>th</sup>; despite an extensive search and related investigations, Peter remains missing.

The Coroner's findings were that Crowther died on or about June 14 2013 at or near Arthurs Pass and that his body is presumed lost or irrecoverable.

This SAREX was designed to review the information collected during the initial search, conduct further enquires and develop a plan to locate either Peter's remains or any items of his property.

The exercise consisted of 2 phases:

- Pre-exercise; and
- The SAREX proper

### PRE EXERCISE OBJECTIVES

- Review the original files:
- Interview family, partner, ex wife, daughters, brother, friends and work associates in an effort to further develop the MP profile;
- Develop a plan including taskings for the SAREX.

### **SAREX OBJECTIVES:**

- Complete a helicopter safety briefing for all field team members;
- Execute the developed SAREX Plan in accordance with the LandSAR Response Guidelines;
- Provide an opportunity to give newer IMT members experience in the IMT with mentoring from experienced search managers;
- Debrief the SAREX hot debrief of the IMT immediately after, and cold debrief of all attendees by way of Survey Monkey in the week after the SAREX;
- Capture, document and socialise the findings and lessons learnt.

### **EVALUATION - PRE-SAREX**

A group of 12 people from several of the Canterbury LSAR groups and Police conducted an extensive review of the original files and re-interviewed members of Peter's family. These enquiries reinforced assumptions from the original search that Peter intentionally headed into the wilderness near Hawdon Shelter to die, either at his own hand or from the elements.

The Search area was segmented into 40 searchable chunks and taskings were written for each of the chunks; the planning team did not think all 40 tasks would be covered in a weekend, even with a helicopter, so the taskings were prioritised. He recommended that one

area in particular (East Hawdon) not be searched in this SAREX (presumably due to the steep & gorgy nature of East Hawdon Stream).

The taskings reflected the scenarios.

While the segmentation process did not quite follow the practice taught in MTIR, it achieved the same purpose.

### **EVALUATION - SAREX**

### **Done well:**

Helicopter safety briefing was conducted for all field team members (excluding hover load);

ICP was established at Hawdon Shelter using the Police Mobile base and AREC vehicles;

IMT was established for each operational period, CIMS positions appointed

IAP was written for each Operational Period, realistic operational periods were established;

Phased IMT handovers were completed using GSMEAC briefing format;

Focus on Safety including comprehensive Risk Management Plan, No Duff Plan, safety briefings, the appointment of a dedicated Safety Officer and resting of the teams overnight;

LandSAR SMS forms were used (except Take5), taskings signed by each Team Leader

IMT knew where each team was at all times

All 19 Teams were deployed within a short time-frame;

Comms plan for helo deployment of repeaters was quickly adapted to deployment of repeater by foot on Friday; teams were all required to carry HF radios

Comms worked better than expected, use of IPSTAR with microwave link explored.

Comprehensive IMT hot debrief was conducted on Sunday that recognised what went well and what areas could be improved

### Overlooked/omitted

Helicopter hover load and Ground Crew Training Record requirements were not met (lack of time?)

### **Observations/Improvements**

Consider using larger scale maps e.g. 1:25000 on A3;

Goal was a bit vague and likely to be unachievable – "locate Peter Crowther"

IMT did not analyse the original file and additional information to further build the missing person profile.

A bit more practise developing the IAP would be beneficial – especially around the development of SMART objectives;

Practise developing a Demobilisation Plan – especially for getting 19 teams out of the field.

More policing of Team equipment prior to deployment – some teams went into the field without overnight packs and thus had to be brought back to the ICP at the end of day 1;

The IC needs to have the final say re what taskings to do and what not to do – a team was deployed to East Hawdon despite this not being a recommended task; this put them out of any useful tasking for the remainder of the SAREX.

There was a certain degree of radio "Chinese Whispers" (this was recognised)

Stay on top of the latest iteration of the NZSAR forms from the website – they are updated regularly...

To summarise, this was an ambitious challenging SAREX which met its objectives and provided a range of learning opportunities, particularly for members of the IMT.

### **Senior Sergeant Jo Holden**





# **Canterbury District SAR Ex Exercise CROWTHER 2016**

12th 13th March 2016

**FINAL REPORT** 

### Introduction

The Canterbury Police District major land search and rescue exercise (SAREX) for the 2015-16 year was held at the Hawdon Shelter, Arthurs Pass on the 12<sup>th</sup> 13th of March 2016.

The exercise involved approximately 80 LandSAR personnel and 30 Police SAR Squad personnel.

Due to the large numbers of participants we wanted an exercise that would engage everyone, also with having running Rogaine style SAR exercises for several years we wanted focus on CIMS, IMT and Search Management as a component of the exercise.

A cold case was chosen as a basis for the SAREX, there were additional benefits gained from a historic search being used for a SAREX, these included a peer review of the original search file, a review of the missing person file and the visiting of family, witnesses and friends, this allowed any additional information taken into account and be included in the planning of the SAREX.

A team of Police SAR Squad and Canterbury LSAR arrived to the SAR Ex location on Friday the 11<sup>th</sup>, this was to set up the IMT Base, accommodation and Communication structure.

We good participation at the SAREX, this was possibly due to the exercise being based on a real search and actual events.

### **Objectives**

The objectives of the SAREX were:

- a) To evaluate the original SAR file (peer review), and plan an exercise search operation based on the updated information.
- b) To mentor and train potential Police SAR and LSAR volunteers in IMT roles.
- c) To complete an operational IMT handover and briefing.
- e) To teach and practice helicopter safety to the standard required by local operators.
- f) To train and refresh field teams in a range of search techniques.
- g) To ensure appropriate safety plans, assessments and briefings are completed and maintained throughout the exercise.

### **Scenario**

The search is based on the cold case operation for despondent missing person Peter Crowther aged 55 years, he went missing from his Christchurch address on the 14th of June 2013. His car was located near the Hawdon Shelter, Arthurs

Pass approximately 3 weeks later, an extensive search operation for Peter was undertaken at the time and nothing relating to him was located.

There were no clues placed in the field for the exercise as it was decided this would detract of the object of the exercise, which was to locate Peter Crowther.

We originally requested RNZAF support for the exercise, but due to New Zealand commitment to Fiji this was not possible. We negotiated with a local helicopter operator, and with additional NZSAR support were able to complete a comprehensive safety brief and deploy several of the field teams at the start of the exercise.

Because of the large numbers involved with the SAREX we wanted the search planning and initial tasking's to be completed prior to the exercise. This would also lessen the delay for teams arriving prior to being deployed.

We held 2 planning team meetings before the SAREX, this was to peer review the original search and missing person files, scenarios were considered and the search area planned. This was divided into segments, tasking's developed and prioritised, An IAP was also developed for the exercise.

Areas of higher probability would be searched first with victim recovery dogs.

Canterbury has recently obtained a mobile Police Station, in essence a large truck, with computers, whiteboards and desk space, we wanted to test its viability for use as an IMT base or staging area for SAR Operations.

### **Monitoring reports**

The SAREX was reviewed by the following person:

Images from the SAR Ex including track logs (Appendix A)

Senior Sergeant Jo Holden - PNHQ SAR/DVI Training Development Coordinator (Attachment 1).

A survey has also been sent to exercise participants. This had 66 responses,

The comments were generally positive, with many complimenting the organisation of the SAR Ex, people considered the cold case SAREX was a very good concept, and thought that alternating yearly between Scenario and Rogaine SAREX's was gave a good balance.

People wanted more time for searching, wanted to be deployed earlier. They thought it was well organised, the objectives were clear, and it was useful for their SAR and training and roles.

### **Lessons learnt**

1. Pre exercise registrations completed to speed up planning and team deployment

- 2. Try to deploy teams early, for an exercise of this size consider staged deployments to accommodate those that arrive early.
- 3. Consider smaller segments for search teams in densely vegetated locations.
- 4. Have a more centralised base layout linking catering, accommodation and IMT
- 5. Separating the IMT, the Mobile Police Station was not big enough for the CIMS structure, additional working space was needed for Operations.
- 6. Having a separate area for information and registration.
- 7. Integrate Police SAR Squad with LSAR field teams.

### Police funding

Police supplied catering for the exercise for the ICP, ration packs for field teams, final BBQ, Kidson Lodge and refreshments at a cost of packs, including the mobile Police Station (truck command vehicle) used as the ICP.

### **NZSAR funding**

The funding was applied as follows:

Helicopter hire

Planning, staffing, stationary and printing

Total

### **Effect of funding**

The funding contributed positively to the running of the SAR Ex, it allowed us to:

- To train and mentor prospective IMT personal in Search Management and CIMS roles.
- To train and refresh field teams on search methods for an unresponsive person.
- Hold a comprehensive helicopter safety brief and deploy many of the teams quickly into the field, all the participants were signed off as having received the helicopter safety briefing.
- To supply a ration pack to all field team participants.

## **Customer Invoice Note**

A customer invoice note for the SAR Ex has been previously forwarded to NZSAR. This came to a total

Phil Simmonds

Sergeant C661 SAR/DVI Coordinator - Canterbury

18<sup>th</sup> May 2016

# Appendix A SAR Ex images



Saturday morning general briefing



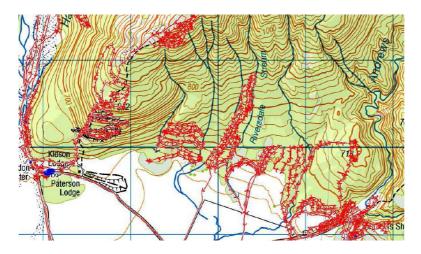
Team briefing



Helicopter safety briefing



Planning area segments



Sample of track logs